CHLNet Board Meeting Agenda
October 23, 2026, 0930 to 1100 hours Eastern

Location: Microsoft Teams. Click here to join the meeting

Each item is marked **Information** (no action), **Input** (Board views sought, no vote) or **Decision** (motion required; the proposed motion is shown under the item).

No.	Item	Lead	Purpose	Attachment
1. Consent Agenda				**0930 to 0935**
1.0	Land Acknowledgement. Declaration of any conflict of interest relating to any of the agenda items. Welcome to Jen Baker, Executive Director (from October 1), and thanks to Kelly Grimes for the handover.	Scott		
1b	Courses of Action 2025–2026	Scott	**Information**	Courses of Action
1c	Committee List, September 2026	Scott	**Information**	Committee List
1d	CHLNet Progress Report (Work Plan Progress 2026)	Scott/Jen	**Information**	Progress Report
1e	Board Minutes, July 16, 2026 ***Decision:*** *Approve the minutes of the July 16, 2026 Board meeting. One vote on the consent agenda; any director may ask to pull an item for discussion.*	Scott	**Decision**	Board Minutes
1A. Financial Statements				**0935 to 0940**
1a	Income Statement, January to September 2026, and Balance Sheet as of September 30, 2026	Jen	**Information**	September Financial Statements
2. CHLNet Structure and Functioning				**0940 to 1005**
2a	Executive Director Transition: 100-Day Plan and Planned Approach	Jen	**Input**	ED 100-Day Plan
2b	Strategic Plan 2023–2026 Ends December 2026: Proposed One-Year Interim Plan for 2027 ***Direction sought:*** *Board input on, and directional approval of, a one-year interim plan for 2027, to be developed and brought to the January 15, 2027 meeting for approval.*	Scott/Jen	**Input**	Strategic Priorities 2023–2026

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2c	Network Partner Admission, Partnerships and Sponsorship: Direction Sought	Scott/Jen	**Input**	Briefing Note: Network Partner Admission, Partnerships and Sponsorship; By-law No. 1
2d	Emeritus Criteria and Process	Scott/Jen	**Input**	Emeritus Policy
2e	Board Retreat and Strategic Planning 2027: Spring or Fall	Scott/Jen	**Input**	
2f	Secretariat Contracts, Signing Authorities and Banking Update	Jen	**Information**	
2g	CHLNet Senior Policy Advisor: Suggestions for a Successor	Scott/Jen	**Input**	
3. Support Leaders through Dialogue and Engagement				**1005 to 1020**
3a	December 4 Leadership Dialogue Topic: Fragility of Health Leaders Series, Organizational Level ***Decision:*** *Confirm the organizational-level session of the fragility of health leaders series as the December 4 Leadership Dialogue topic.*	Jen	**Decision**	Past Dialogue Topics; Tin Man article (link)
3b	KPMG/JP Centre AI Lunch & Learn and Executive Roundtable Update	Jen	**Information**	
4. Build and Apply Health Leadership Research, Evidence and Knowledge				**1020 to 1050**
4a	Canadian Learning Collaborative for Health Leadership (the Hub): MOA and Board Feedback ***Decision:*** *Approve the Hub MOA in principle, subject to the Board's July feedback being reflected in the next draft, with signature by the Executive Director.*	Jen/Dee	**Decision**	The Hub MOA, draft v3
4b	Hub Logo Options	Jen	**Input**	Hub Logo Options

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4c	LEADS Refresh: Project Close, Refreshed Framework, Synthesis Report and Refreshed Slide Deck	Jen	**Information**	Refreshed LEADS Framework (link); Synthesis Report; LEADS Refresh 2026 slide deck
4d	LEADS Refresh Four-Party Agreement: Legal Review (verbal update)	Scott/Jen	**Input**	Verbal
4e	CCHL Collaboration: Organizing Principles (verbal update; meeting with Sue Owen and the CCHL Board Chair follows on October 23)	Scott/Jen	**Input**	Verbal
5. In camera: Secretariat Planning if required				**1050 to 1055**
6. Next Meeting Dates and Evaluation				**1055 to 1100**
6a	Network Partner Roundtable, Executive Roundtable and Leadership Dialogue: December 4, 2026	Scott	**Information**	
6b	Board Meetings 2027: January 15, April 8, June 4, September 17. Network Partner Roundtable: June 18, 2027 (hold).	Scott	**Information**	