

# CHLNet Research and Evaluation Working Group Terms of Reference

#### Purpose

To stimulate and grow applied and academic health leadership research to better understand the discipline of health leadership and how it impacts system performance.

#### **Principles**

- Dedicated to improving Canadian health performance through evidence-based leadership.
- Will demonstrate trust and reciprocity: i.e. are willing to work together, share resources, and seek to achieve a collective result that each will benefit from; and that ultimately benefits the patients and citizens of Canada.
- Believe that evidence is foundational for best practice of leadership and leadership development.
- Agree that a stronger link between the research community and the decision maker community is required.
- Accept the importance of leadership in all contexts.
- Leverage the collective strengths of member partners.

### **Duties and Responsibilities**

- Link academics and knowledge users (e.g. decision-makers within CHLNet) together to build a body of evidence around health leadership.
- Create substantive linkages with the university community.
- Encourage research that sees health leadership as both an enabler of and a set of skills/capabilities for effective system transformation.
- Serve as a sounding board for potential and current CHLNet-related health leadership research projects.
- Discuss and advise on grant and other funding opportunities to build a body of evidence around health leadership and its impact.
- Build partnerships amongst member organizations to coalesce resources to seek out mutually beneficial health leadership research opportunities.
- Ensure Equity, Diversity, Inclusivity, Indigeneity and Accessibility is built into all that we do.
- Connect to other CHLNet working groups to ensure health leadership research is built into policy, planning and practice.

## **Terms of Operation**

- Meet three times a year virtually for 1.5 hours or at the call of the cochairs. Regular attendance is required. Any member missing three consecutive meetings without cause will be required to resign.
- Maintain quality records of meetings.
- Create a workplan that outlines deliverables, accountability and that is monitored annually.

- Distribute agenda and materials one week ahead of the meeting (responsibility of cochairs, along with Executive Director of CHLNet).
- Assign work to volunteer sub-groups when appropriate so as to inform and fulfill goals and objectives of this working group.
- Review the terms of reference on a biannual basis.
- Establish quorum of at least 50% of the members at each meeting.
- Provide reports on the working group activities to the network partners for information purposes at the semi-annual roundtables.
- Ensure approval of major deliverables of the working group such as a project through a motion of partners at the next roundtable or quarterly Secretariat meetings.

### Membership

- Appoint cochairs who will overlap terms to ensure continuity. Nominees for appointment of the cochairs will be solicited from this working group and/or Secretariat. Cochairs will serve a two-year term of office to take effect immediately. In exceptional circumstances, another two-year term may be granted by a vote of the working group.
- Ensure the composition of the group reflects academics and knowledge users (who are network partners).
- Selection criteria for members must focus on Equity, Diversity, Inclusivity, Indigeneity and Accessibility.
- Vacancies will be filled by the working group or Secretariat as required.

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